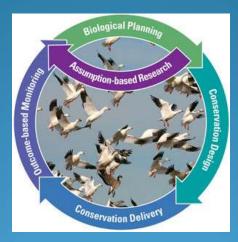
## Monitoring & Decision Making in Adaptive Management



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## Outline

- Flavors of monitoring in conservation
- Dynamic decision making and adaptive management
- Using Integrated Population Models to inform decisions and to evaluate monitoring protocols





### Flavors of monitoring

- Surveillance or omnibus monitoring
  - To provide information potentially useful for science or conservation decision-making
- Science-focused monitoring
  - To discriminate among competing hypotheses (learn)
- Decision-focused monitoring
  - To inform state-dependent decisions and track performance
- Adaptive management
  - To inform state-dependent decisions and track performance
  - To discriminate among competing hypotheses (learn)





#### A critique of surveillance monitoring

- Typically used as part of a 2-step process
  - Detect a problem (e.g., population decline)
  - Followed by remedial action or more study
- Often justified as needed to detect "unknown unknowns" or "black swans" (unforeseen changes in ecological systems)
- Issues:
  - Detection dependent on precision of monitoring; focus often on Type I rather than Type II error
  - Often ineffective at identifying the cause(s) of the problem
  - Time lag between detection of problem and action (inefficient)
  - Little guidance concerning how limited monitoring resources are best allocated
  - Not necessarily better at detecting black swans than more targeted monitoring





#### Science-focused monitoring

- Goal: to discriminate among alternative hypotheses; e.g.,
  - Agricultural damage is related to population size in geese
  - Survival rate differs between males and females
- Performance reflects study design
  - Power analysis: probability of rejecting  $H_o$  when it is false
- In ecology, often involve retrospective or observational studies
  - A reliance on natural variation to provide sufficient contrast
  - Experimental designs more powerful



## **Decision-focused monitoring**

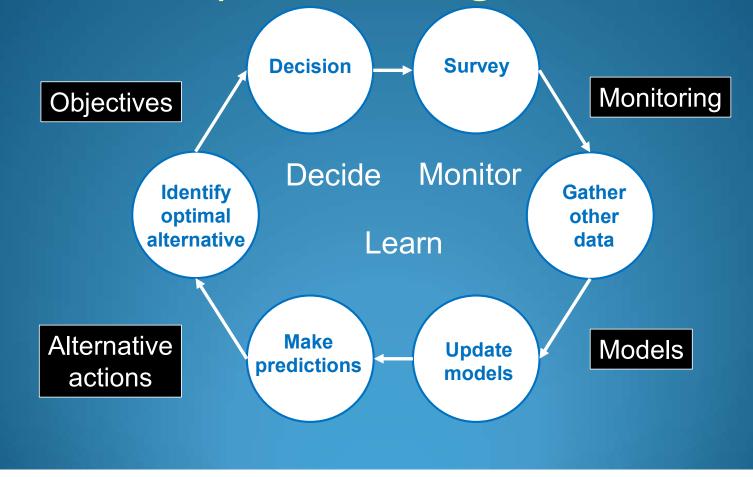
Goal: to achieve conservation objectives

#### • Relies on specification of:

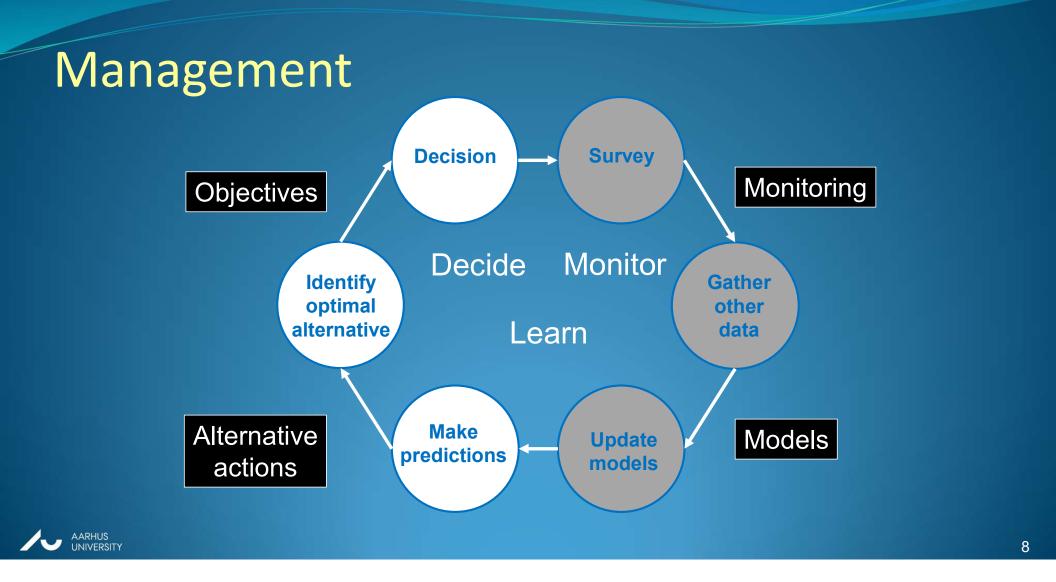
- Unambiguous conservation objectives
- A set of alternative conservation actions
- A model that predicts the effects of those actions in terms that are relevant to the objectives (i.e., models must be tailored to the decision context)
- Monitoring permits state-dependent decisions, tracking of performance, and learning

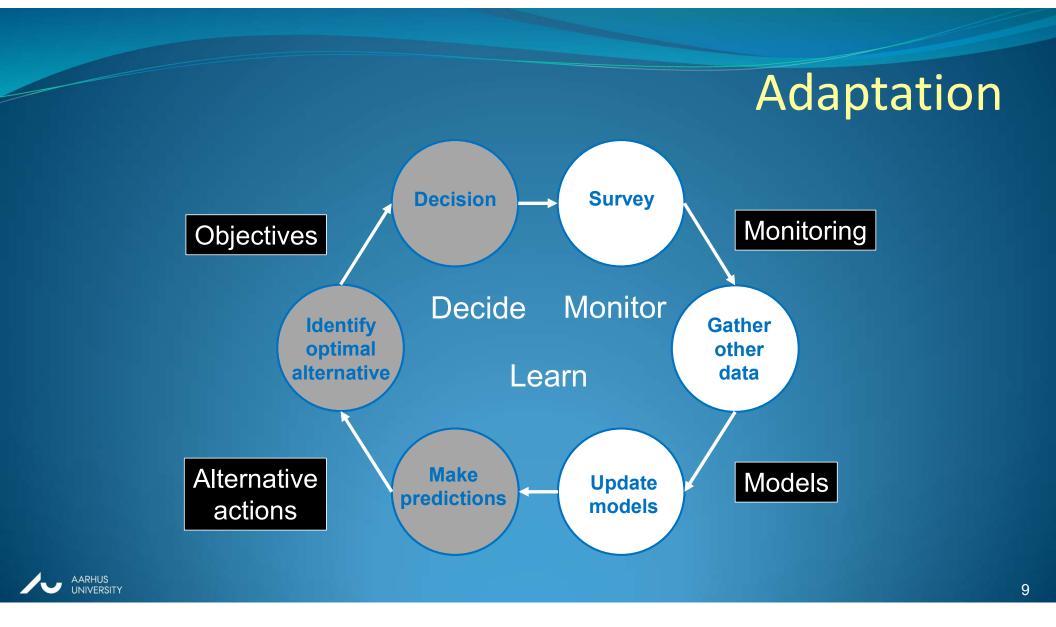


#### **Adaptive Management**



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#### Integrated Population Models (IPMs)

- Use of multiple data sources to *simultaneously* estimate trajectories of population size and demographic parameters
- Leverages population counts to inform demographic parameters and demographic information to inform population trajectories
- A synthetic approach to modeling that:
  - Provides better precision of estimates
  - Properly propagates sources of sampling error
  - Provides estimates of latent (unobserved) parameters of interest



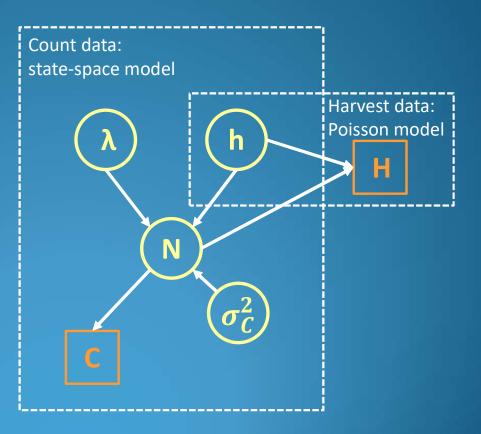
#### **IPMs**

- Usually constructed in a Bayesian framework, which:
  - Is less restrictive than a maximum likelihood approach
  - Permits the use of prior knowledge about model parameters (e.g., from similar species)
  - Provides a natural platform for adaptation as monitoring data are accumulated
- Necessary components
  - At least one set of population counts (or estimates) and one source of demographic information
  - A hypothesized model of population dynamics (e.g., a logistic model)
  - The likelihood of each data set given that model
  - Prior distributions for all unknown model parameters



# A simple IPM

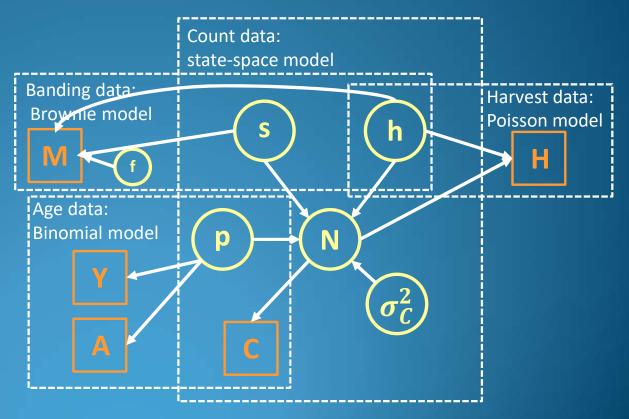




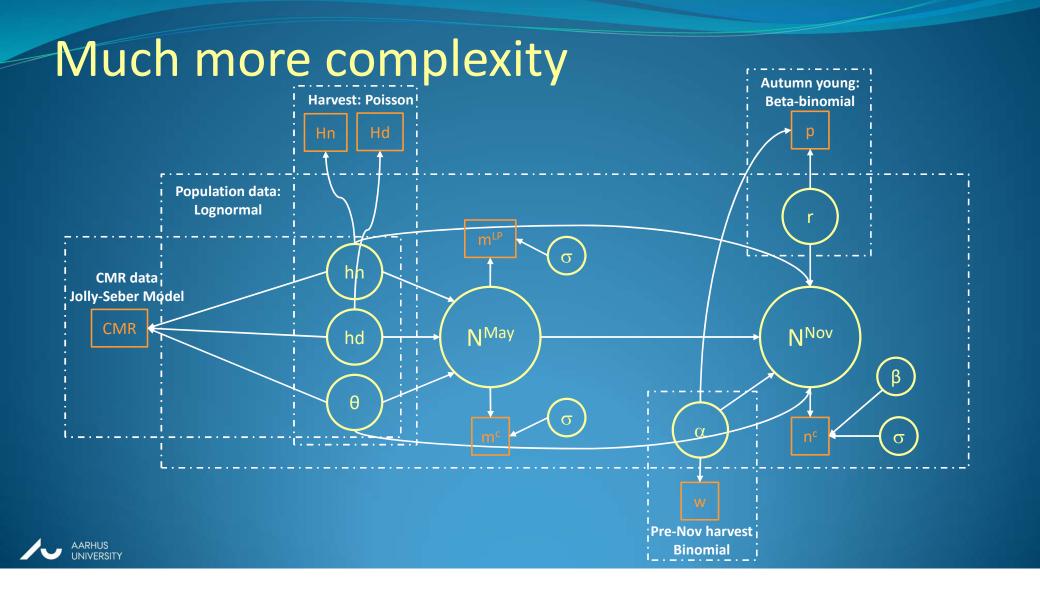


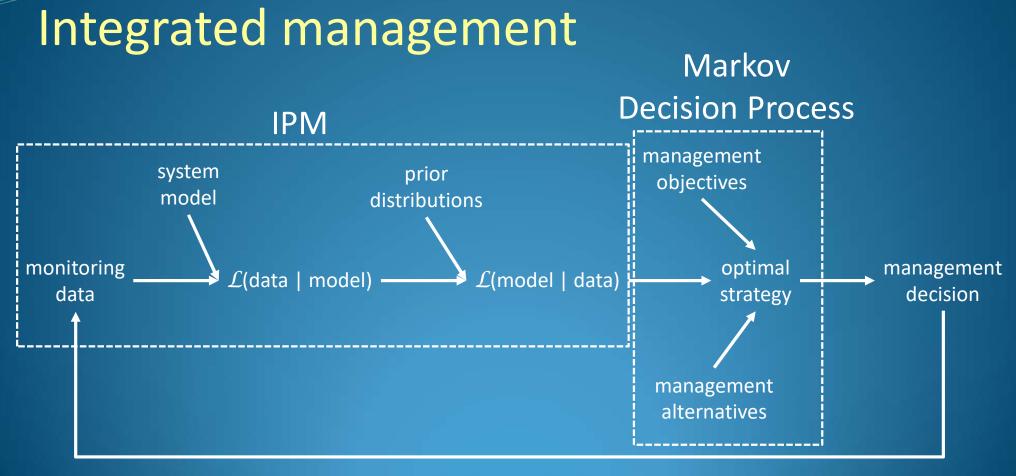
#### More complexity











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### Parting thoughts

- Monitoring supports management decision-making by:
  - providing for state-dependent actions
  - tracking performance
  - reducing uncertainty about population dynamics

 IPMs are currently the gold standard of population modeling, with many advantages over analyzing various data sources independently





#### IPMs can also help evaluate monitoring programs; more on this later...

ELSEVIER	Contents lists available at ScienceDirect Ecological Modelling Journal homepage: www.elsevier.com/locate/ecolmodel		Journal of Applied Ecology
An application usin Fred A. Johnson <sup>8,*</sup> , Gut Morten Frederiksen <sup>d</sup> , Je	opulation models for insights into monitoring programs: 1g pink-footed geese hrie S. Zimmerman <sup>b</sup> , Gitte H. Jensen <sup>c,1</sup> , Kevin K. Clausen <sup>c</sup> , sper Madsen <sup>c</sup> wate Research Corner, 7920 NW 71 Street, Galenoffie R., 32653, USA	population Fred A. Johnson <sup>1</sup>   Je Gitte H. Jensen <sup>1</sup>	esper Madsen <sup>1</sup>   Kevin K. Clausen <sup>1</sup>   Morten Frederiksen <sup>2</sup>
<sup>e</sup> Aarhus University, Department of Bioscie	mer, Predriktorged 799, 44018, Banka, Domanik	Email: fjohngufledu Funding information Aarlus University Handing Editor: Chi'Young Choi	<ol> <li>Abstract         <ol> <li>Informed conservation and management of wildlife require sufficient monitoring to understand population dynamics and to direct conservation actions. Because resources available for monitoring are limited, conservation practitioners must strive to make monitoring as cost-effective as possible.</li> <li>Our focus was on assessing the value of monitoring to the adaptive harvest man- agement (AHM) programme for pink-footed geses. <i>Anex trachtynchus.</i> We conducted a retrospective analysis to assess the costs and benefits of a capture- mark-resight (CMR) programme, a productivity survey and biannual population censuses. Using all available data, we fit an integrated population model (IPM) and assumed that inference derived from it represented the benchmark against which reduced monitoring was to be judged. We then fit IPMs to reduced sets of monitoring data and compared their estimates of demographic parameters and expected management performance against the benchmark (IPM).</li> </ol></li> </ol>

#### nal of Applied Ecology

#### RESEARCH ARTICLE

Ecological S

Sources of variation in estimating breeding success of migratory birds from autumn counts

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Abstract

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Correspondence Gitte Høi Jensen Email: ghj@ecos.au.dk Funding information Ministry of Environment, Denmark: Ministry of Environment, Norway: Danish Research Councils: Aarhus University andling Editor: Ji-Zhong Wan

1. Understanding drivers of change in population sizes requires estimation of demographic rates such as survival and productivity. In migratory geese, productivity or breeding success is typically assessed at the autumn staging and wintering grounds by observing the number of young versus adults in flocks of geese-also called age counts. Such age counts are, however, likely to be affected by a number of factors as we are compelled to sample from an open population, in which the temporal and spatial age composition can vary due to differential migration. mortality and flocking behaviour.

2. In this study we seek to provide guidance for the design of age counts, by identifying which factors need to be taken into account when collecting data. Identification of these factors will facilitate a more targeted data collection and enable better conservation and management recommendations. We use the longterm age count dataset for the Svalbard population of the pink-footed goose and focus on the following factors: May thaw days on Svalbard, region of sampling, flock size, time and cumulative harvest, calculated as the amount of shot individuals up to each observation of juveniles.

